

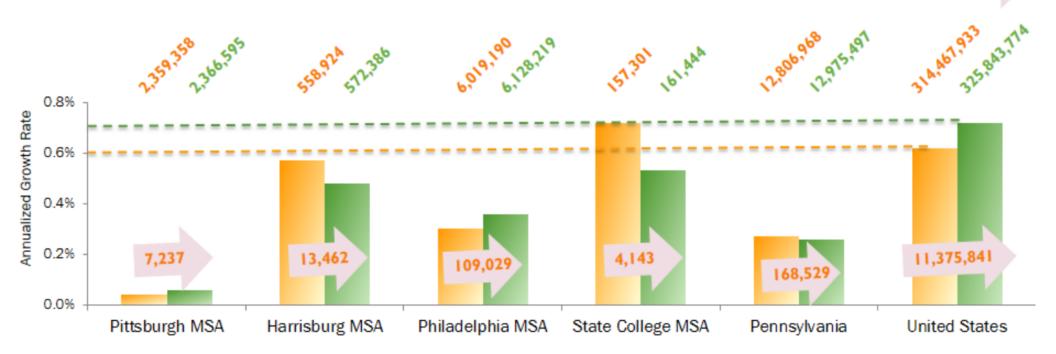


Annualized Percentage Change, Total Population

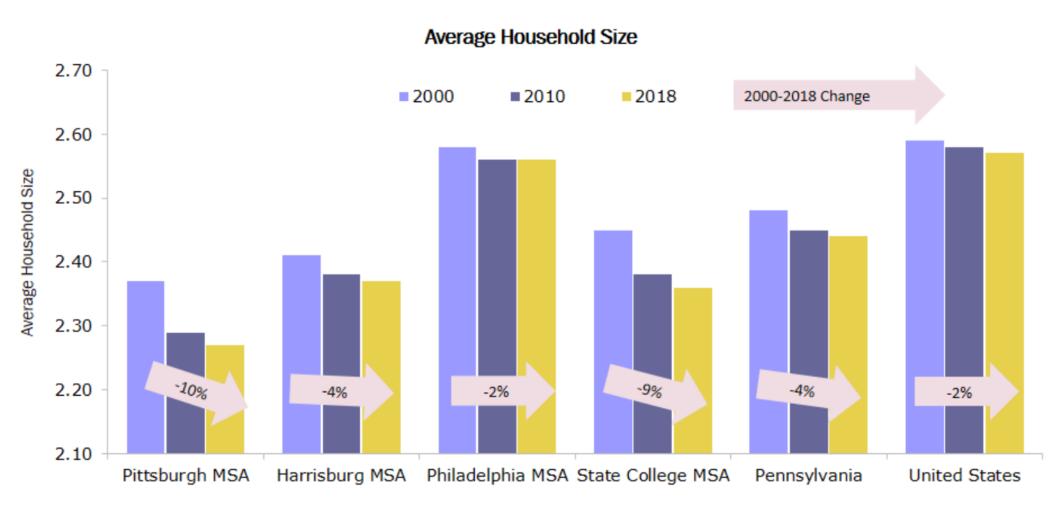


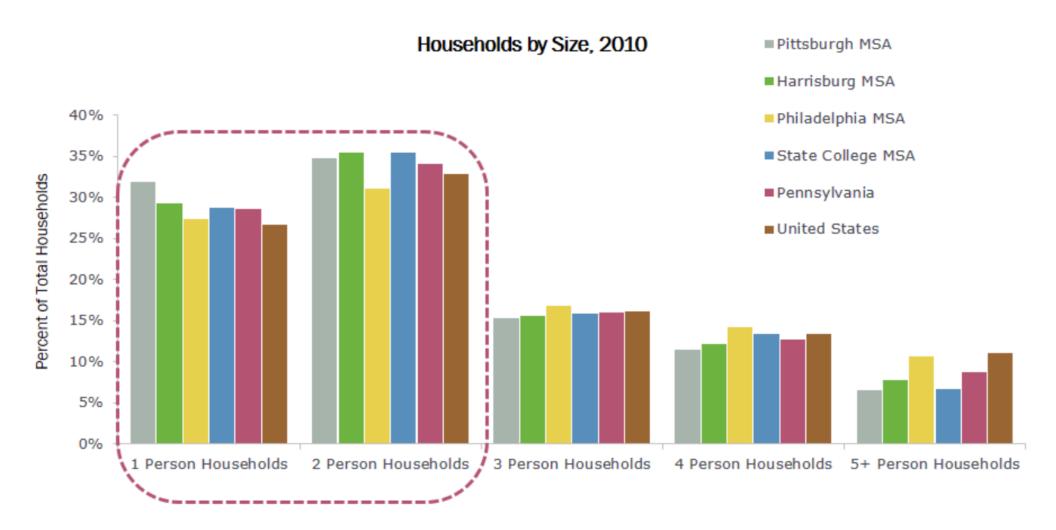
2013 Population (estimated) 2018 Population (projected)

2013-2018 Population Change

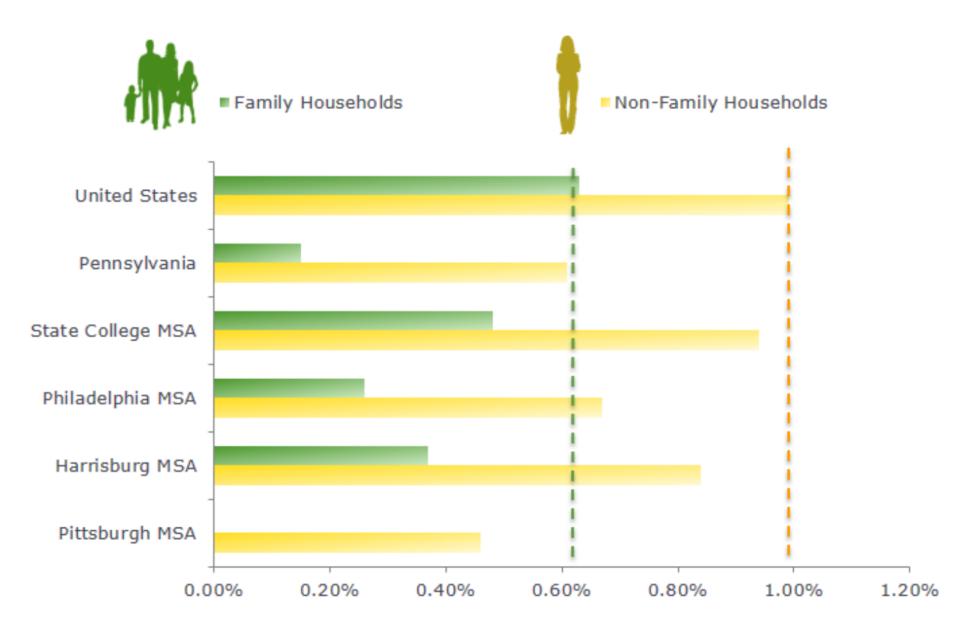


Household Size





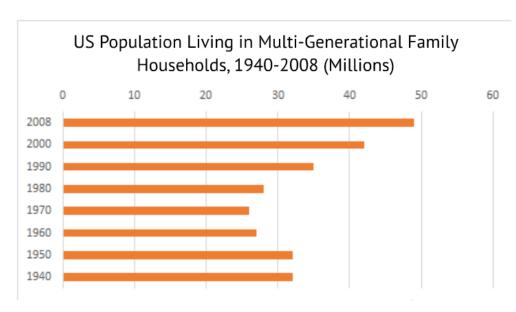
Annualized Percentage Change, 2014-2018

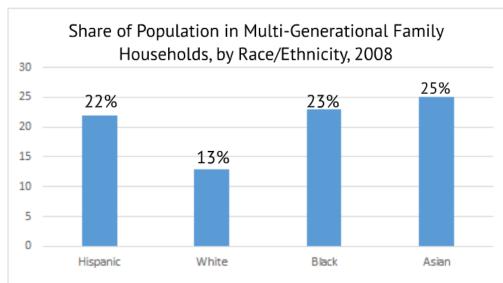


Annualized Percentage Change

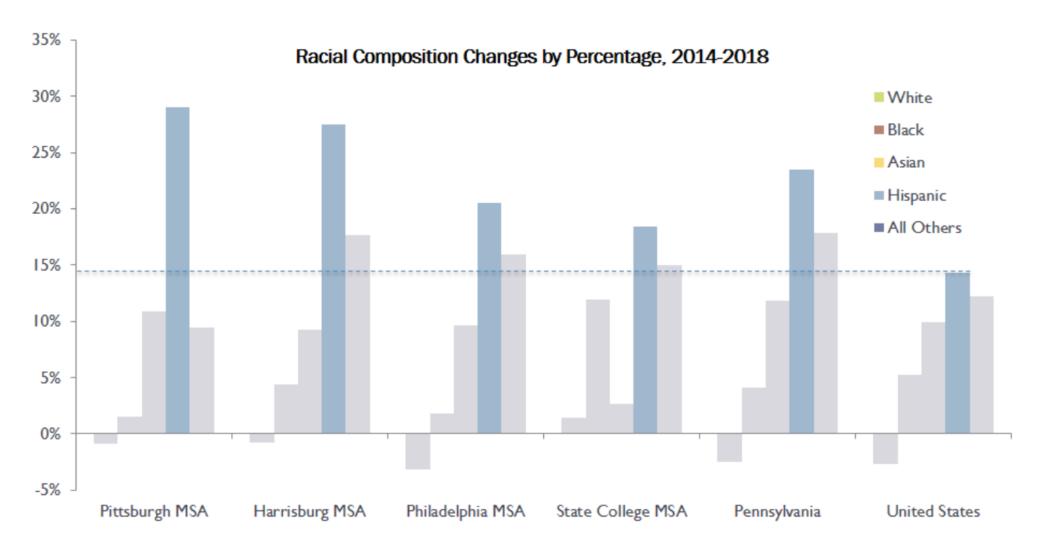
The Return of the Multi-Generational Family Household

 Hispanics, blacks, and Asians are all significantly more likely than whites to live in a multi-generational family household.



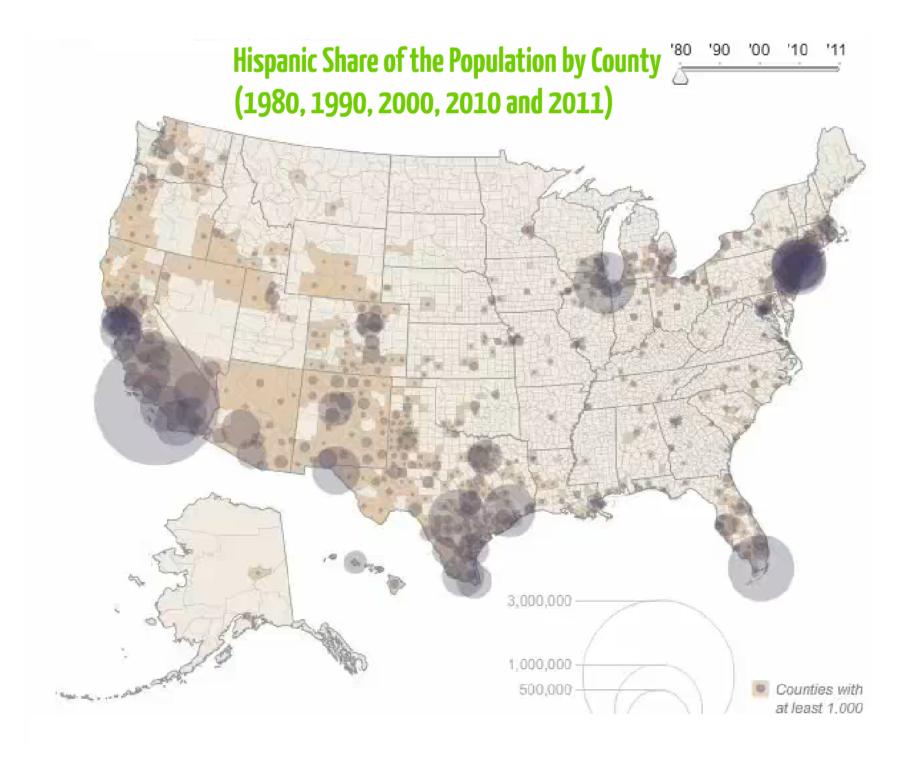


Source: US Census, Pew Research Center, 2010

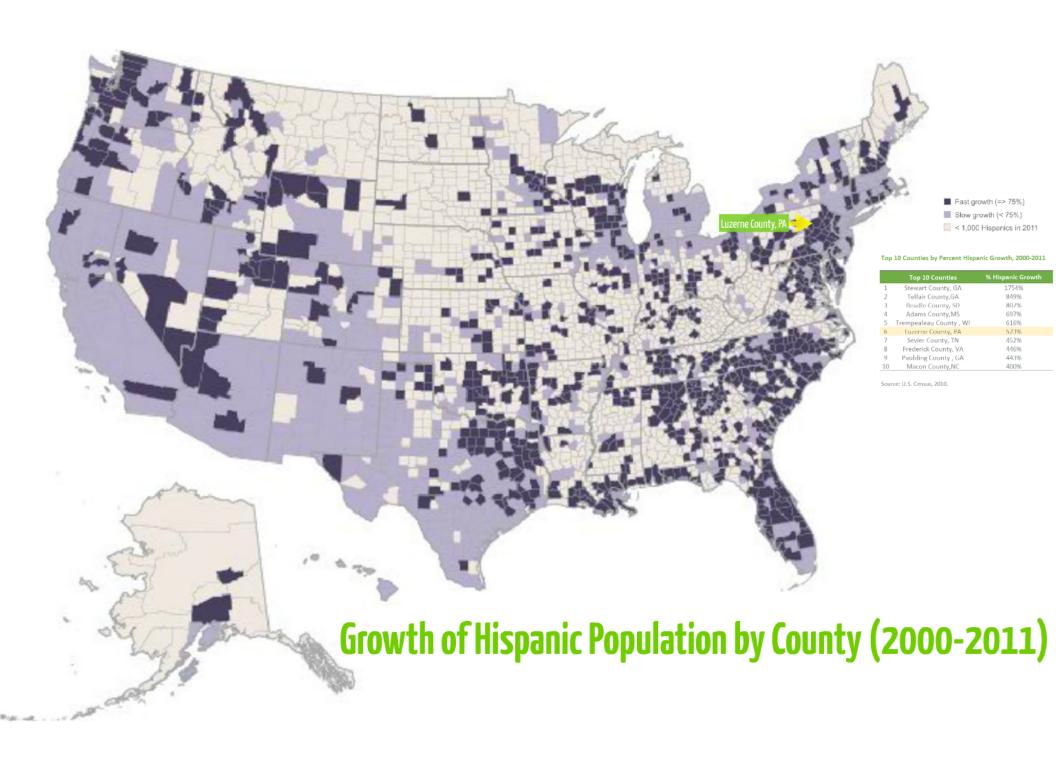


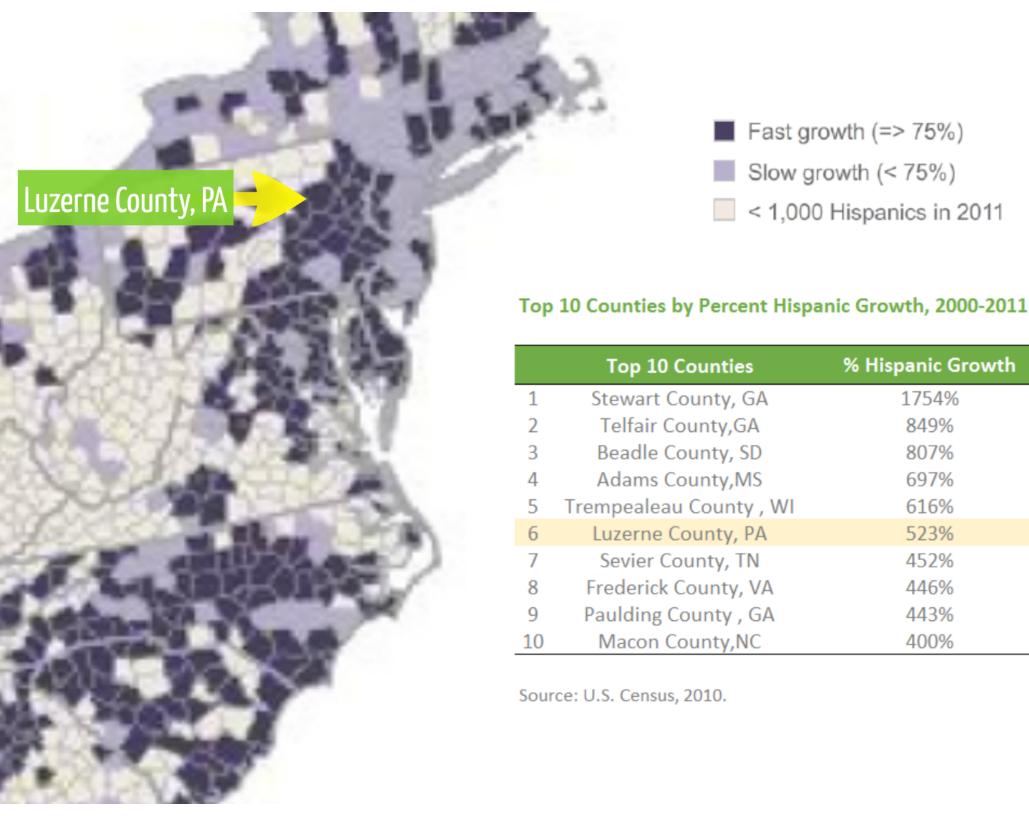
Pennsylvania at a Glance:

| Hispanic Population | |
|--------------------------------------|----------|
| POPULATION | 750,000 |
| PERCENT OF STATE POPULATION | 6% |
| MEDIAN AGE | 25 years |
| MEDIAN ANNUAL PERSONAL EARNINGS, 16+ | \$20,000 |
| POVERTY RATE, 17 AND YOUNGER | 45% |
| WITHOUT HEALTH INSURANCE | 22% |
| PERCENT HOMEOWNERSHIP | 42% |
| PERCENT OF ALL K-12 STUDENT | 9% |



Source: Pew Research Center, Census Bureau





% Hispanic Growth

1754%

849%

807%

697%

616%

523%

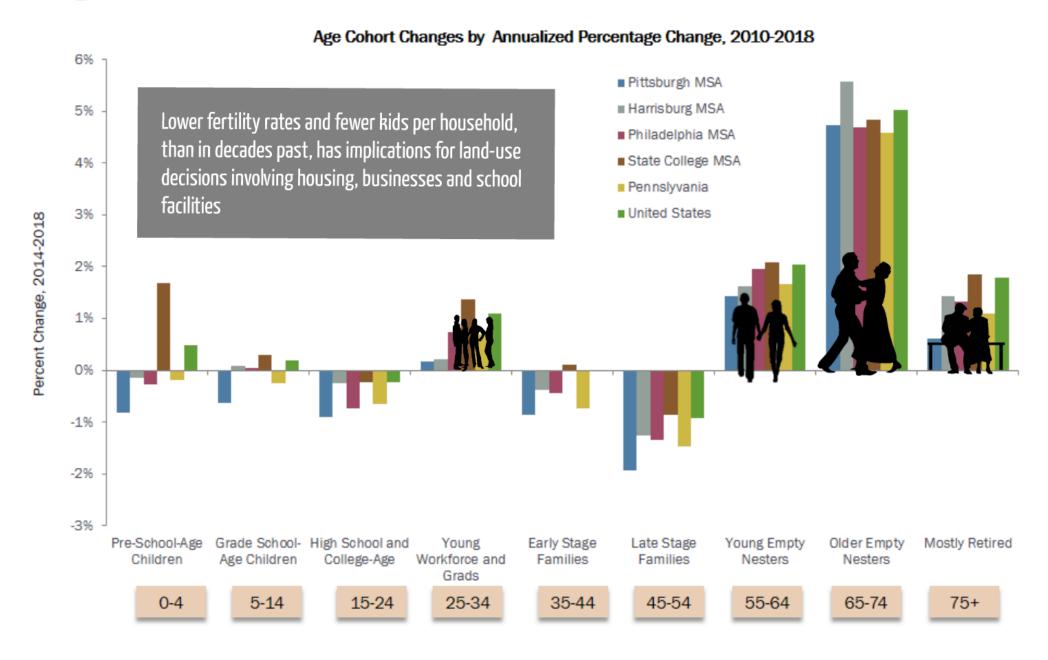
452%

446%

443%

400%

Age



Millennials

America is in the throes of a huge demographic shift, and a major factor is due to the Millennial generation (18- to 33- year-olds), which is forging its own distinct path to adulthood compared with older Americans.

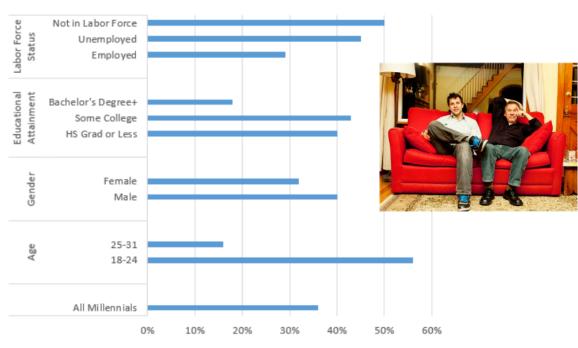
- More likely to live at home
- More men then women.
- Mostly unmarried
- Most racially diverse generation in American history.



Source: Pew Research Center

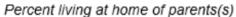
Millennials Living at Home (2012)

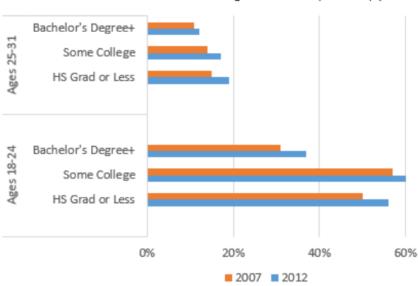
Percent of adults age 18 to 31 living at the home of their parents



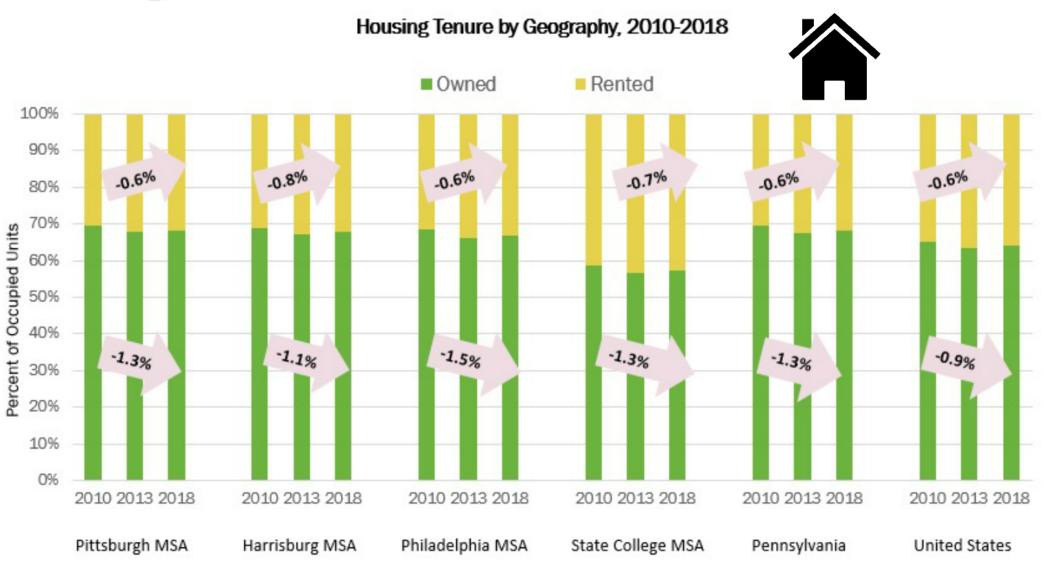
Source: Pew Research Center, 2012

Increase in Living at Home Concentrated among Less-educated Young Adults (2007 and 2012)

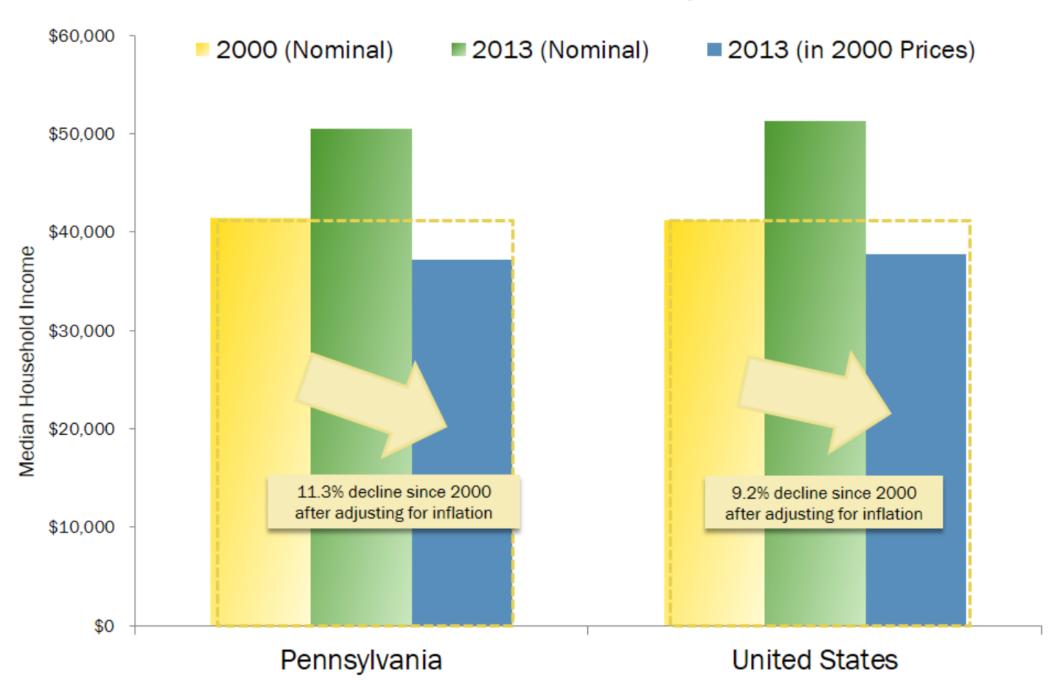




Housing Tenure



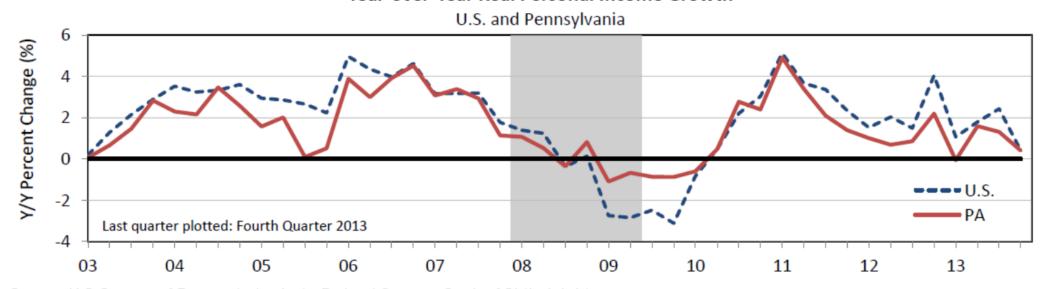
Median Household Income Comparison



Income

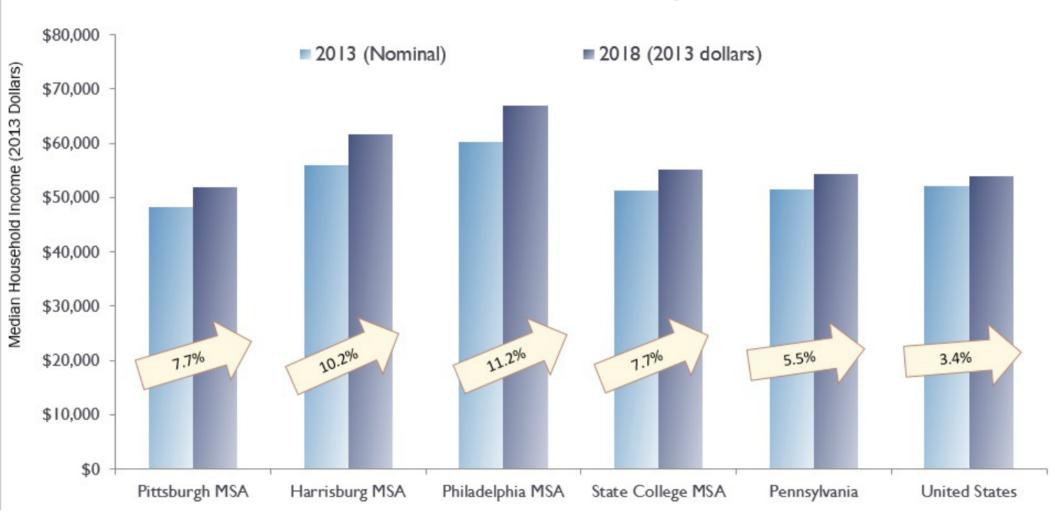
Real personal income is defined as personal income per capita, adjusted for inflation.

Year-over-Year Real Personal Income Growth

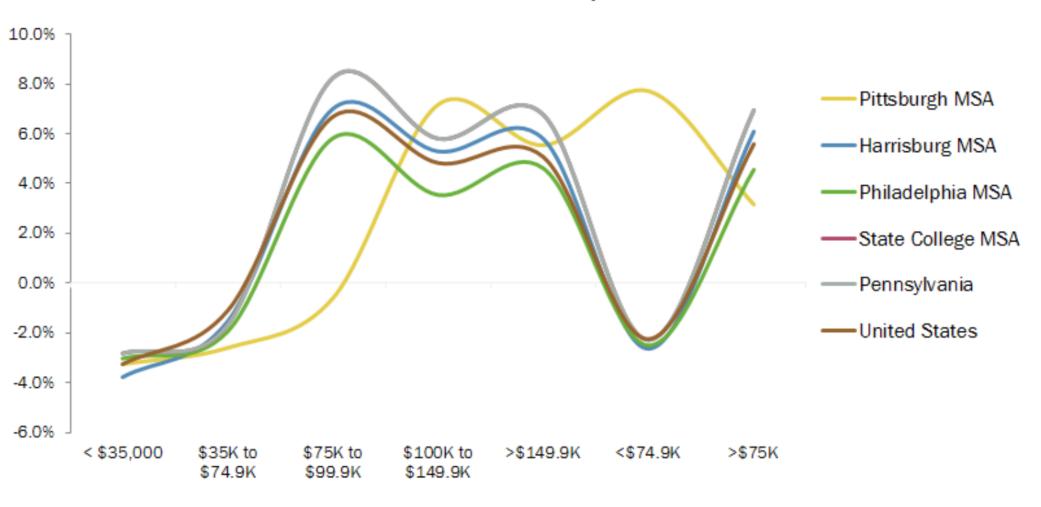


Source: U.S. Bureau of Economic Analysis, Federal Reserve Bank of Philadelphia

Median Household Income Comparison



Annualized Growth Rate, 2013-2018



Non-Mortgage Consumer Debt

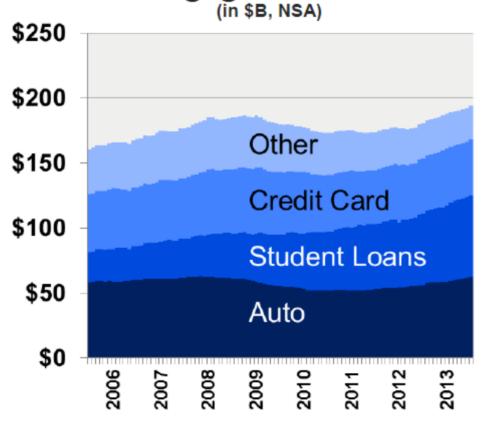
 Although home equity line of credit debt has been dropping since 2009, nonmortgage consumer debt (e.g. student loans) continues to climb.

Non-Mortgage Consumer Debt

(in \$B, NSA) \$200 \$190 \$180 \$170 \$160 5000 2010 2013

Source: Equifax (Credit Trends 4.0; data through July 2013)

Non-Mortgage Consumer Debt

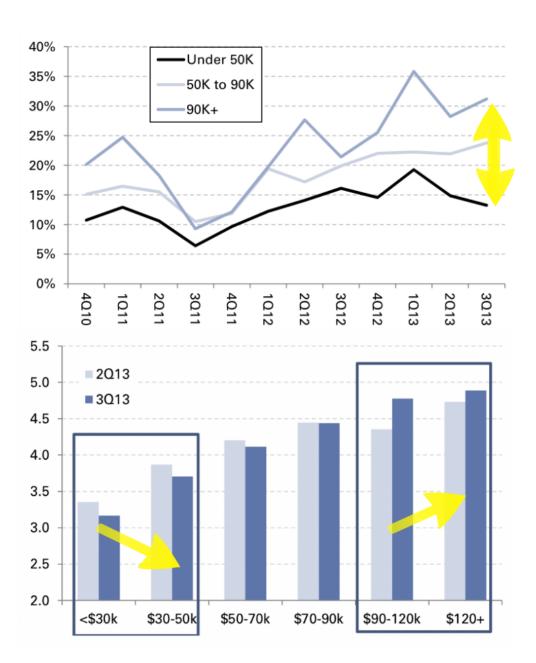


Vertical Axis Scales Not Aligned

Consumer Spending Disparity by Household Income

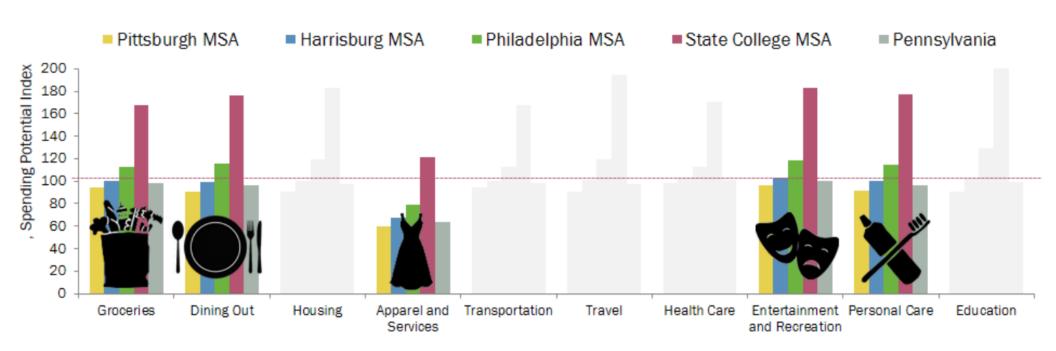
- The spread between high- and low-income households widened to the highest level in the history of Goldman's survey in 3Q.
- Consumers in \$90,000+
 households reported an increase
 in spending in 3Q vs. 2Q, while
 consumers in under-\$50,000
 households reported a decrease
 in spending this quarter.

Source: Goldman Sachs survey of 2,000 US consumers



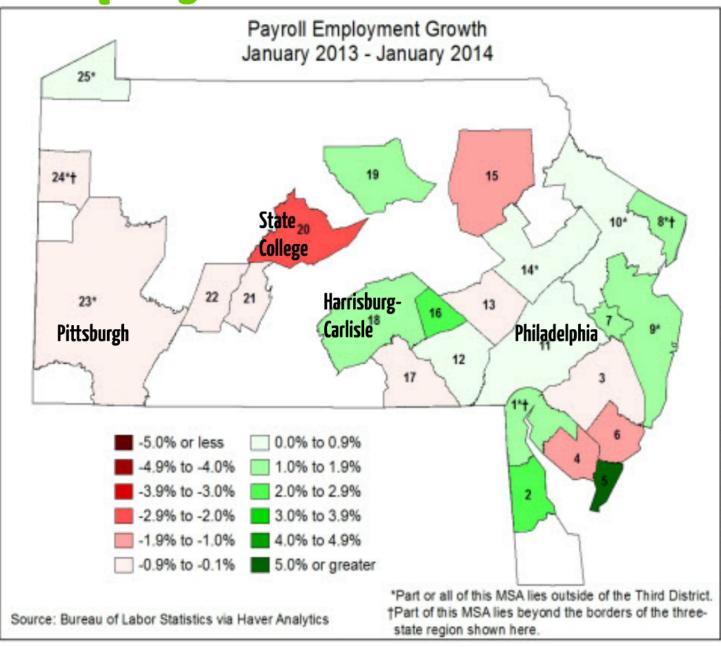
Household Spending

Household Spending Potential Index, 2013





Employment Trends



1- Wilmington Division*†

6- Atlantic City-Hammonton

8- New York-White Plains-Wayne Division*†

9- Edison-New Brunswick

10- Newark-Union Division*

11- Philadelphia Division

14- Allentown-Bethlehem-

15- Scranton--Wilkes-Barre

Easton*

 3- Camden Division
 4- Vineland-Millville-Bridgeton
 5- Ocean City

7- Trenton-Ewing

Division*

12- Lancaster 13- Reading

16- Lebanon 17- York-Hanover 18- Harrisburg-Carlisle

19- Williamsport

20- State College

21- Altoona 22- Johnstown

25- Erie*

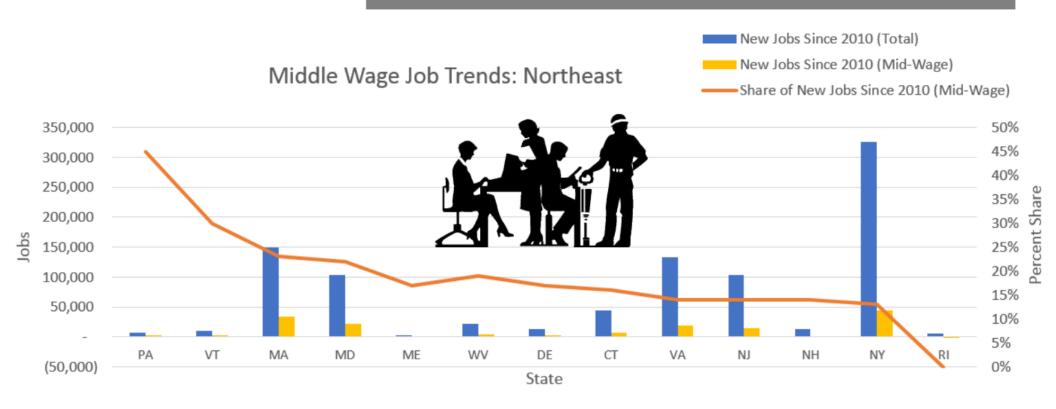
23- Pittsburgh*

24- Youngstown-Warren-Boardman*†

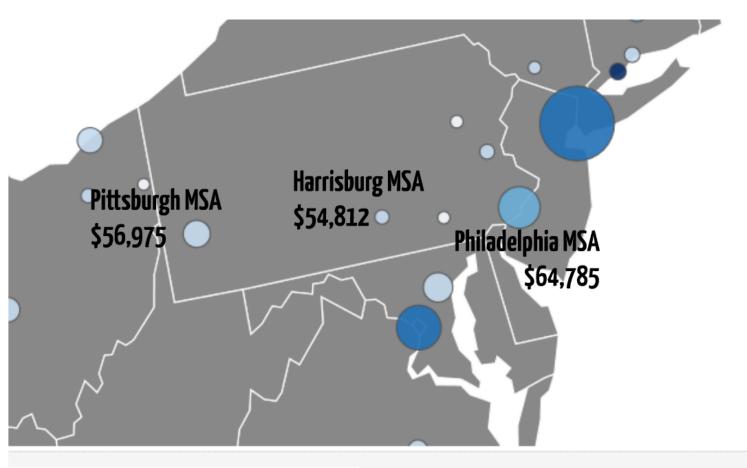
2- Dover

Job Trends

From 2010 to 2013, Pennsylvania gained approximately 7,600 new jobs, of which approximately 45 percent (3,400 jobs) were considered mid wage jobs-the highest percent share for all northeastern states.



Source: QCEW Employees, Non-QCEW Employees & Self-Employed - EMSI 2013.3 Class of Worker



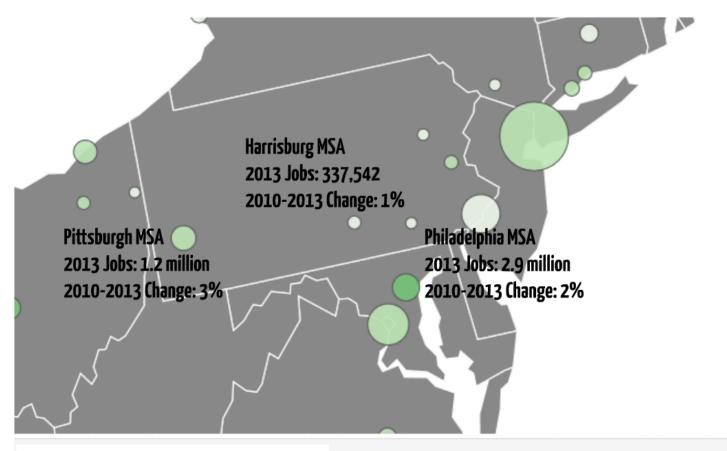
Average Earnings per Job (2013)

Data source: QCEW Employees, Non-QCEW Employees & Self-Employed -EMSI 2013.3 Class of Worker



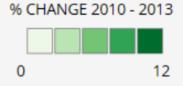




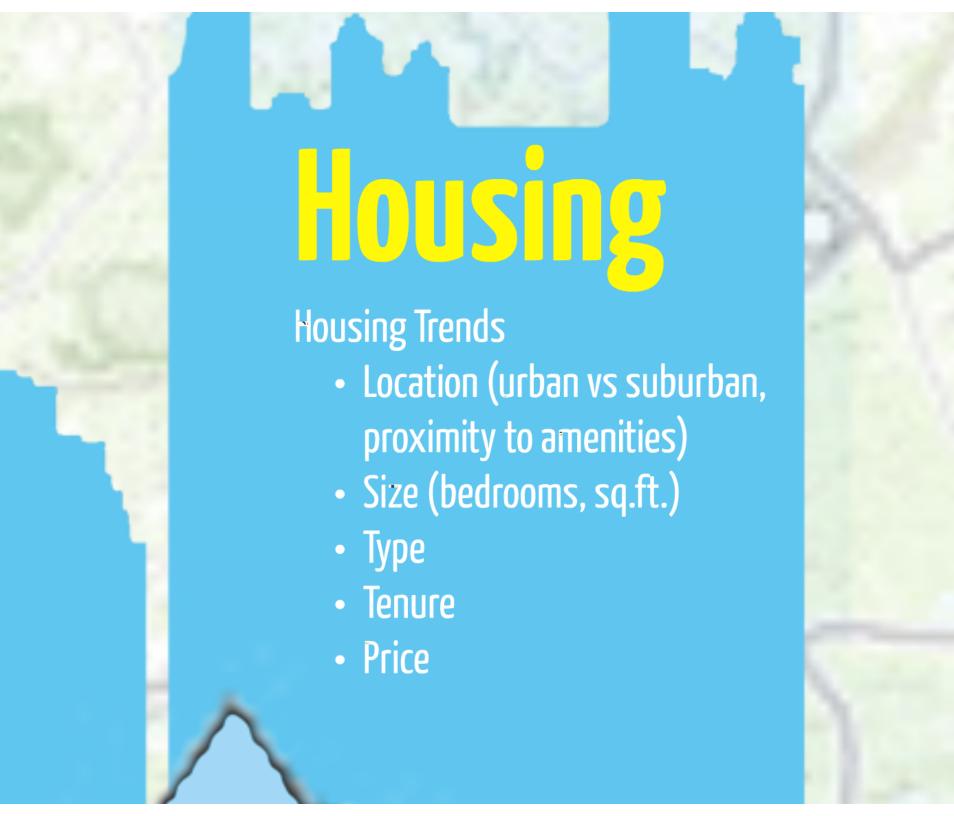


Percentage Change 2010-2013

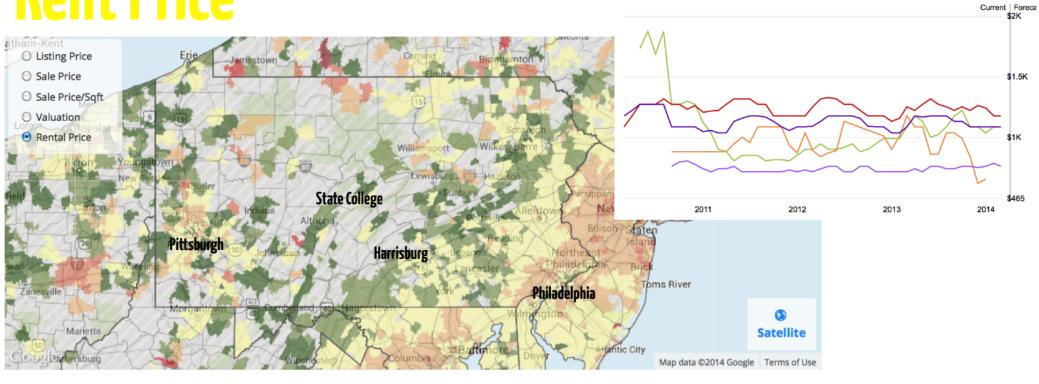
Data source: QCEW Employees, Non-QCEW Employees & Self-Employed - EMSI 2013.3 Class of Worker







Rent Price

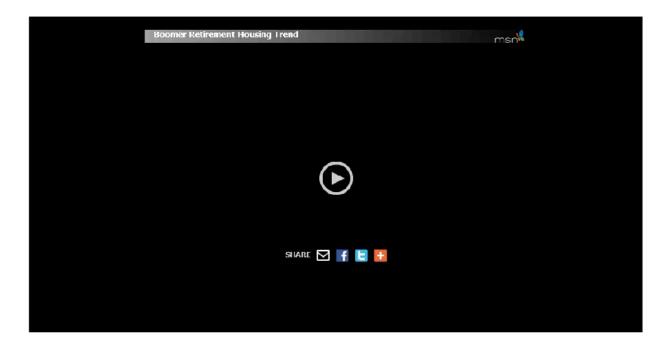


Feb 2014 — Pittsburgh \$1,100 — State College \$640 — Harrisburg \$750

— Philadelphia \$1,200 — Pennsylvania \$1,100

Boomer Retirement Housing Trend

After waiting out the housing crash, baby boomers are downsizing again and they are moving from active adult communities in the suburbs to cities, where they can be close to amenities and their children.



Source: CNBC, 4/12/13

25 Best Places To Retire in 2014

Forbes evaluates cities based on housing and living costs, taxes, weather and air quality, crime rates, doctor availability, and active-lifestyle rankings for walkability, bicycling and volunteering.

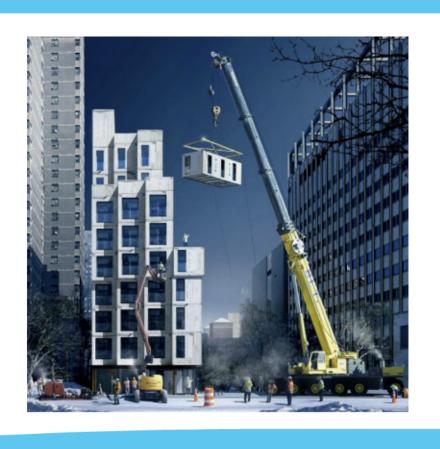


Pittsburgh, PA

- Pros: Solid economy, average cost of living, typical home price \$130,000, large number of doctors per capita, high ranks for volunteering, bicycling and walkability.
- Cons: High crime rate, cold winters.

State College, PA

- Pros: College town, good economy, average home price \$259,000, low crime, high walkability rank.
- Con: Cost of living 5% above national average.



Smaller is Better

More U.S. cities are embracing smaller apartment options to house the boom in single residents.

Hispanics to Shape Future Housing Demand



Percent of Hispanics consider buying a home a symbol of success

Percent of Hispanics
buy a home to be
closer to work, family,
and friends.

VS.

VS.

Percent of All Americans 32

55 Percent of all Americans

Source: National Association of Hispanic Real Estate Professionals, 2013

The Rise of Walkable Urban Places

The next real estate cycle will be defined by the rise of Walkable Urban Places (WalkUPs) and the fall of sprawl development.

Christopher Leinberger, Center for Real Estate and Urban Analysis

 Philadelphia is Very Walkable (ranked 4th in the county) as most errands can be accomplished on foot. Philadelphia has good public transportation and is somewhat bikeable.

Walk Score 77





 Pittsburgh is Somewhat Walkable as only some errands can be accomplished on foot.
 Pittsburgh has good public transportation but does not have many bike lanes.







Source: Walk Score

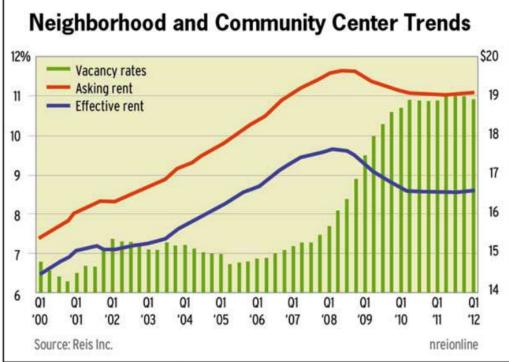


The Death of the American Shopping Mall

"This declining retailer health of American malls and shopping centers in the form of very high vacancy rates and sluggish rents is an indicator that supply exceeds demand...





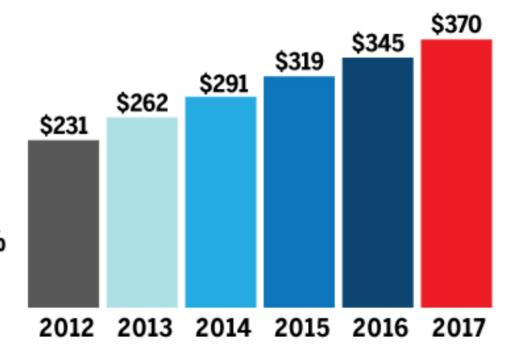


The Rise of E-Commerce

U.S. online retail forecast, 2012 to 2017

Online retail sales will grow at a compound annual rate of 10% from 2012-2017, Forrester Research says. By 2017, the web will account for 10% of U.S. retail sales.

Source: Forrester Research, sales in billions

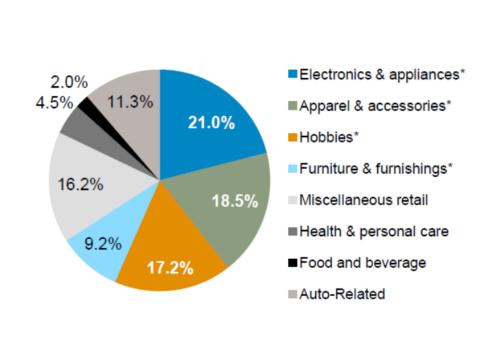


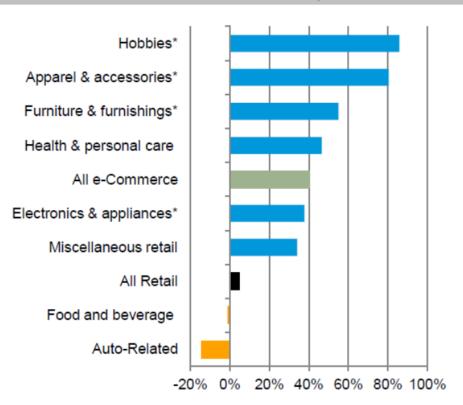
Sales Vary By Retail Category

 More than half of e-commerce is dominated by just three retail segments: electronics, apparel, and hobbies.

E-Commerce Sales in 2011

E-Commerce Sales Growth, 2007-2011





* "Core" online sales categories

Sources: Bricks and Clicks: Rethinking Retail Real Estate in the E-commerce Era | July 2012. U.S. Census Bureau and RREEF Real Estate. As of December 2011.

^{* &}quot;Core" online sales categories

How are older malls to survive?

Examples:

- Montgomery Mall (North Wales) upgrades include adding an exterior-facing restaurant with patio area, a redesigned exterior and entrance, "refreshed" retail spaces, a children's play area, new family restrooms and upgraded lighting and hardscaping.
- Granite Run Mall (Middletown Township) may be turned it into a mixed-use property.

Enough??

 Despite Plymouth Meeting Mall's (Plymouth Meeting) \$100 million renovation sales on a per-square-foot basis have been relatively flat.

Source:

 "Shifting Dynamics of Malls in the Philadelphia Area",
 Morningstar – Independent Investment Research. Philadelphia Business Journal, "Local shopping malls: The good, the bad and the ugly", Feb 27, 2014.





The Future of In-Store Retailing

- E-commerce will continue to pound retailers unable to deliver superior service or unique products.
- Smaller, more productive stores can translate into higher rent potential for superior centers.

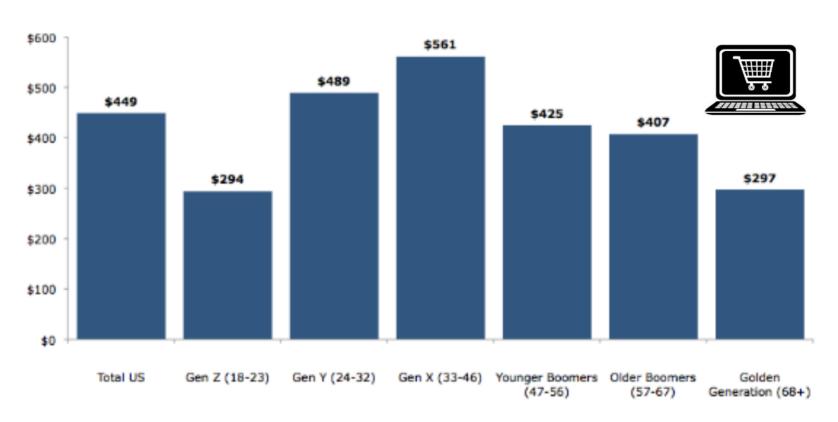


Sources: Bricks and Clicks: Rethinking Retail Real Estate in the E-commerce Era | July 2012. Company filings, RREEF Real Estate. As of June 2012.

Understanding Shopping Preferences

Online Retail Spending by Generation, 2012

(average amount spent per adult on online purchases during 3-month period)



Source: Forrester Research, December 2012

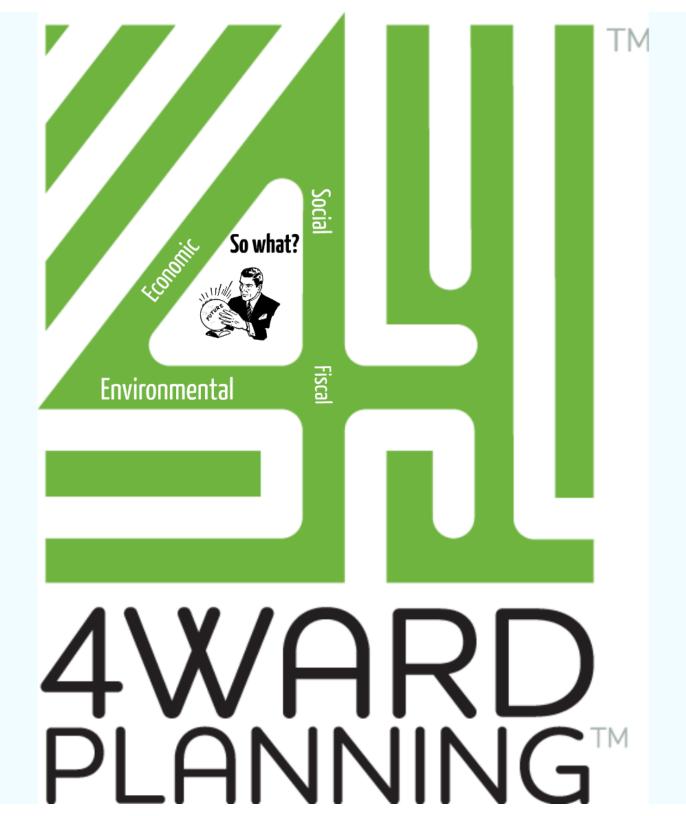
Upscale Latino's - "The Most Influential Segment since the Baby Boomers"

A 2013 Nielsen report unveiled a powerful core segment of "upscale Latinos" that control 37 percent of the group's \$1.3 trillion spending power.



- Size: 15 million strong and growing (about 29% of total U.S. Hispanic population)
- Income: \$50K-100K, typically supporting a family
- Young: 75% under the age of 45
- Financially Savvy: Tend to own their own homes and are very financially savvy
- Technology: More likely to use smartphones and own iPads than their peers
- Pamper: Spend more on health and beauty products

Sources: Report: Nielsen, 2013. Image: Getty



Social

So what?

rig



Environmental

Fiscal

Residential Land Use Implications

- Suburban areas need to allow for mixed-income, inter-generational housing near urban amenities.
 This means allowing for infill opportunities at higher densities (in-law suites)
- Urban areas need to permit for higher density, smaller housing options (micro-units)

"The future of American planning and public policy will be geared to meeting the needs of households without children."

-Arthur C. Nelson, Reshaping Metropolitan America, 2013.



Shifting Retail Landscape



- Retailers are rediscovering the benefits of urban markets: higher profile and closer to consumers.
- The best-located malls, main-street shopping districts, and grocery-anchored centers will have an advantage. Big-box retailers will begin a long period of decline.
- Obsolescent retail shopping centers and regional malls will need to be repurposed, providing opportunities to create new mixed use town centers and community gathering spaces.
- Zoning will be necessary to permit for a mixed of uses within retail centers.

Pay Attention to Technology!

Rise of technology's role in business means less office space per worker.

Heard of "Show Rooming?"



Decision Tree Analysis

de·ci·sion tree

Noun

A tree diagram which is used for making decisions in business or computer programming and in which the branches represent choices with associated risks, costs, results, or probabilities Outcome 1.1
25% likely

Outcome 1.2
70% likely

Risk B
\$30,000 implication

Outcome 2
80% likely

Risk A
\$10,000 implication

Source: Merriam-Webster.com

Source: techrepublic.com

Case Study

Town Revitalization Project



Assumptions:

- Cleanup costs and demolition of the old site: \$3,000,000, paid
- for in bonds of \$195,154.31 per year
- Sale of \$1, plus \$200,000 in taxes per year by year 5
- Cost of upkeep of land to city (if not sold) is \$100,000 per year
- · Everything is discounted at a 5% rate of inflation.

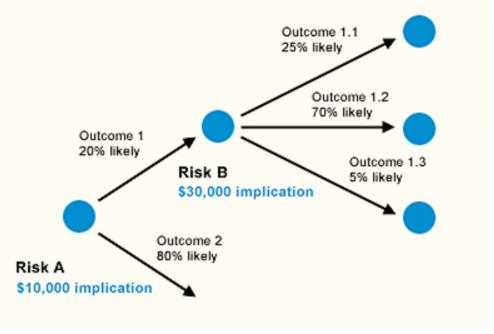


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Source: Merriam-Webster.com

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