"Why Community Benefit Districts Will Sustain Downtowns In A Challenging Economy"































LAKESHORE DISTRICT | Oakland, CA | 2004



LITTLE ITALY FESTA | San Diego, CA | 2006





Graffiti Removal, Easton, PA





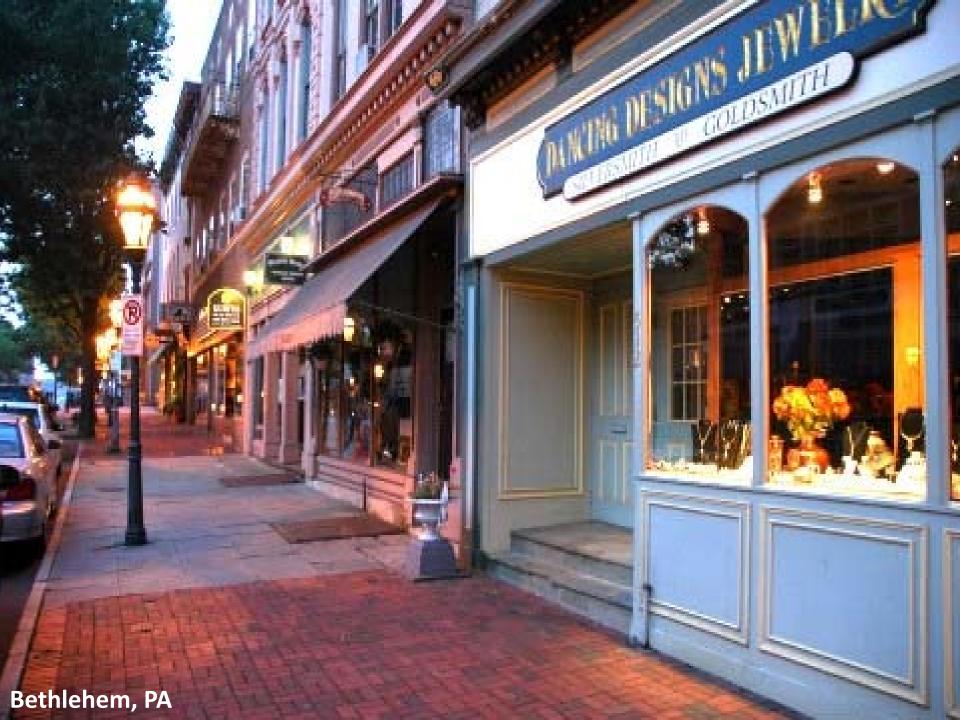




General Benefits vs. Special Benefits



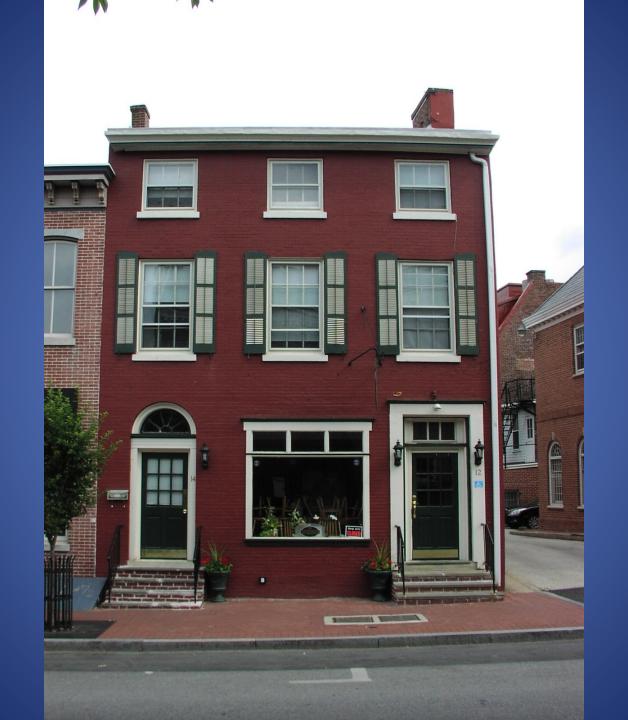


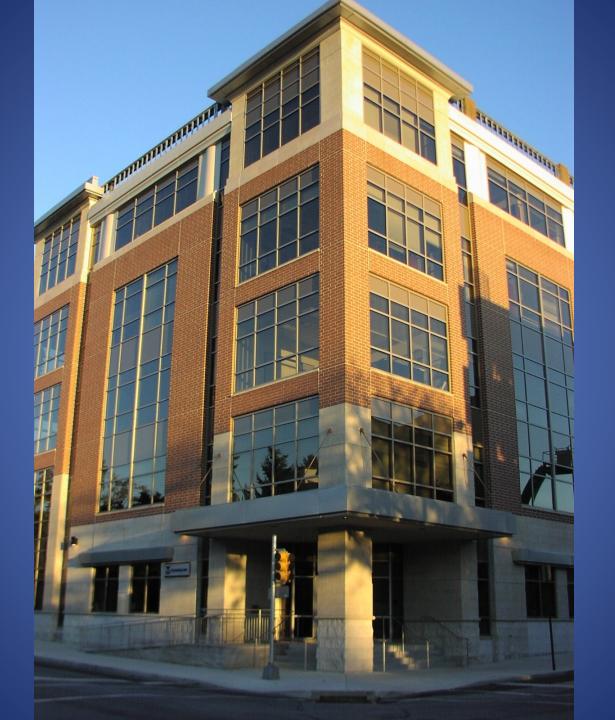


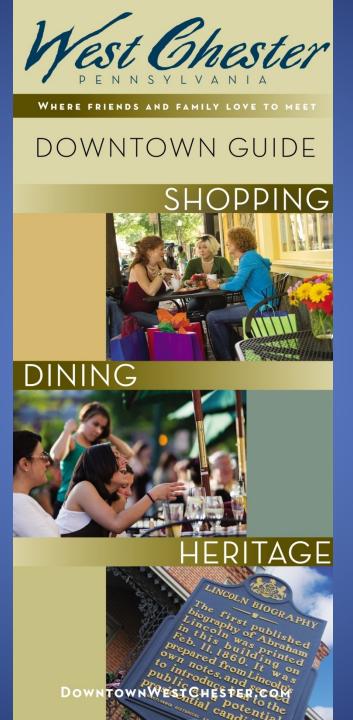








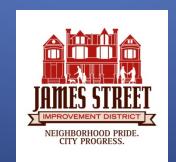




Why Community Benefit Districts will Sustain Downtowns

2010 APA PA Annual Conference October 4, 2010

Presented by: Lisa Riggs, President James Street Improvement District



JSID Mission Statement

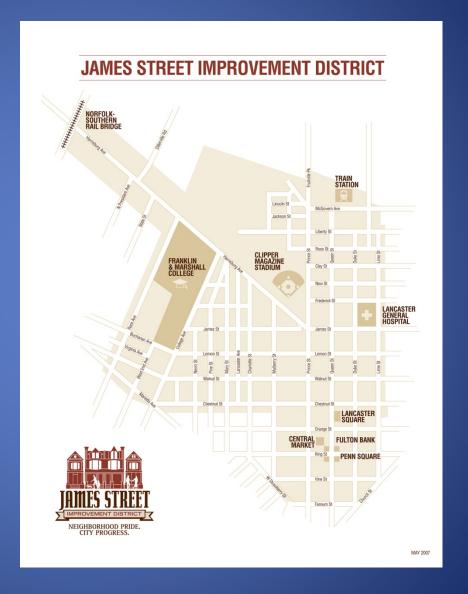
The JSID promotes, plans and advocates to improve quality of life through a clean, safe and economically vibrant community.

JSID Quick Overview

Geography:

Northwest and Downtown Lancaster

Includes major residential of all income levels, two primary gateway corridors plus the Central Business District



JSID Quick Overview

- Formed in 2003 through the leadership of Franklin & Marshall College and Lancaster General Hospital; initial focus was just on the City's Northwest
- Organized as a 501(c)3; budget funded primarily through corporate charitable contributions
- Expanded in 2007 at the Mayor's request to include Downtown and to assume responsibility for Lancaster's BID, the Downtown Investment District Authority
- Current stabilized budget is \$1.1 \$1.2 million annually

JSID Core Strategic Priorities

- Community Development
 - Clean & Safe Services
 - Neighborhood Engagement
- Economic Development
 - Business Retention/Recruitment (office and retail)
 - Planning (real estate redevelopment and transportation)
 - Research/Data Collection
- Resource Development
 - Sustainable funding
 - Staff and volunteers

Why Improvement District's Work

- Public-private partnership
- Luxury of a narrow geographic and programmatic focus
- Best practices from across the country (www.idadowntown.org)
- Typically good at communication
- Often bring clarity of vision and can build confidence

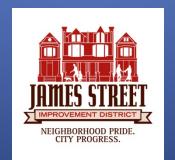
Improvement District Challenges

- Sustainable funding at meaningful levels, particularly given the current environment
- Ability to hire qualified, professional staff
- Being all things to all people
- Navigating the current shift away from clean and safe as the impetus to business retention/recruitment
- Balancing the pace and demands of private and public sectors

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QUESTIONS?