PENNSYLVANIA PLANNING ASSOCIATION ANNUAL CONFERENCE

FORGING CONNECTIONS:

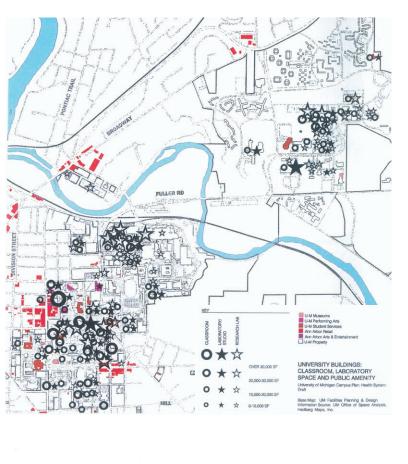
PLANNING FOR AN INTERDISCIPLINARY INSTITUTE AT THE UNIVERSITY OF MICHIGAN

Nancy Rogo Trainer, AIA James Kolker, AIA

Venturi, Scott Brown and Associates, Inc. 4236 Main Street, Philadelphia, PA 19127

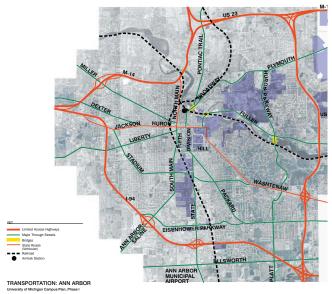
Telephone: (215) 487-0400 Fax: (215) 487-2520 www.vsba.com

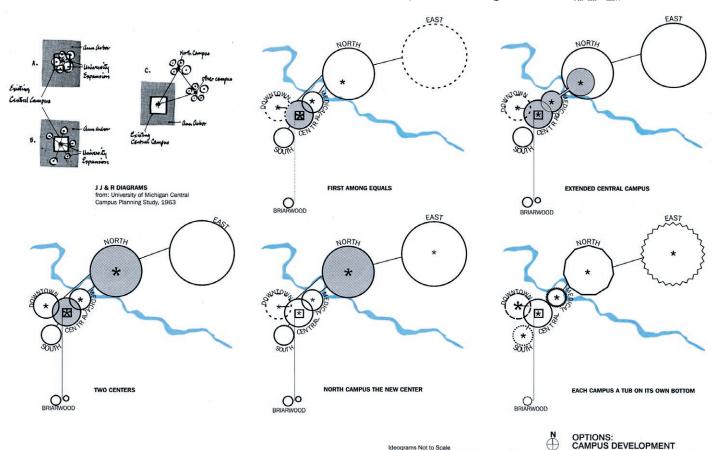
November 9, 2004



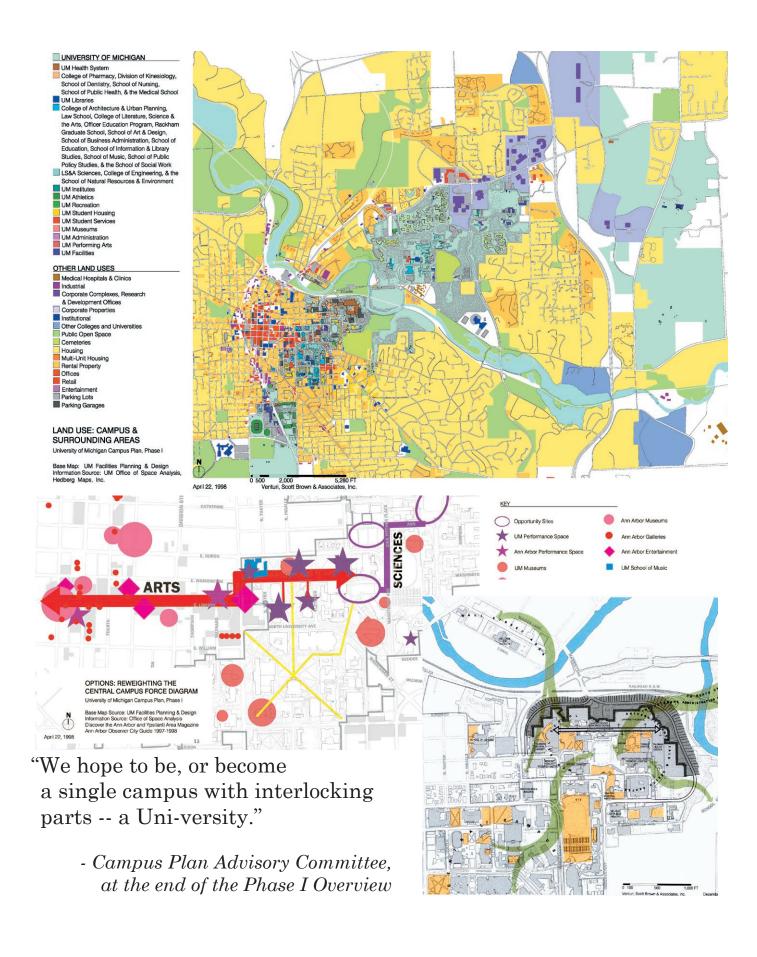
"We need to conceive of our Campus as a whole and its place in the larger Ann Arbor Community."

- President Lee Bollinger





Ideograms Not to Scale Venturi, Scott Brown & Associates, Inc.



PALMER DRIVE SITE DEVELOPMENT

in association with SmithGroup and Desman Associates

"...the Institute will play a unifying as well as a catalytic role for the life sciences across the University... it would not be a research institute pure and simple, but part of the intellectual and educational fabric of the University."

- President Lee Bollinger

