### **PNC's NMTC Practice**

- National originations business with focus on PNC Bank's retail banking footprint
- Investor since 2003 with over \$2.25B in QEIs into over 150 projects
- Strong, diverse and expanding network of CDE relationships
- Multiple-round NMTC Allocatee
  - \$553MM in allocation under management
- Transaction types:
  - Community facilities (charter schools, community healthcare, community centers)
  - Commercial, retail and mixed use real estate
  - Operating businesses



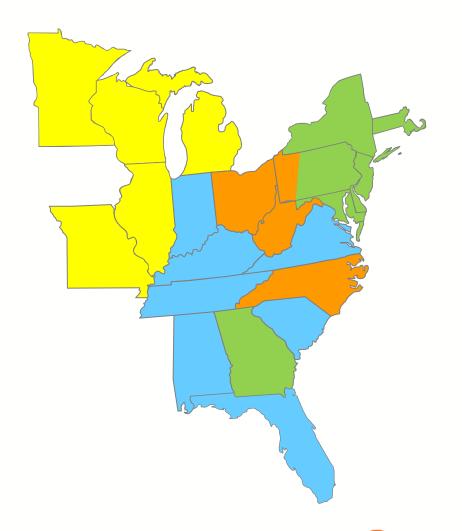
## **Primary Origination Territories**

Amy Merritt - (412) 644-6020

Ryanne Shuey - (717) 730-2209

Michael Kwiatkowski – (414) 270-7918

Kelly Clements – (513) 651-7533





### **NMTC Program Overview**

- Community Renewal and Tax Relief Act of 2000
  - IRS Code Section 45d
  - Administered by Community Development Financial Institution Fund (CDFI Fund), a division of the U.S. Department of the Treasury (<a href="www.cdfifund.gov">www.cdfifund.gov</a>)
  - Designed to spur investment and promote economic development in lowincome communities
  - Uses local knowledge and expertise to steer NMTC subsidy to worthy projects
- > The program does not enjoy permanent legislative authorization .... Yet
  - operates on annual extenders
  - next round not currently authorized
  - extender legislation has been introduced in Congress
    - HB 855 / SB 591



### **NMTC Program Overview**

- Community Development Entities (CDEs) apply for NMTC Allocations from CDFI Fund
- CDE required to use substantially all of its qualifying equity investments to make "QLICIs" into "QALICBs"
- Provides investors a credit equal to 39% of the amount of the qualified equity investment (QEI) and is claimed over a 7-year period.
  - > 5% years 1-3
  - > 6% years 4-7
  - Investors may not redeem their investments prior to the conclusion of the 7 year period.



### **Key NMTC Benefits**

Funds approx. 20% of project capital stack

Provide financing with below market rates

**Subordinated Debt** 

NMTC financing can "convert" to equity upon exit Compatible with other sources: conventional debt, HTC, gov't grants, soft debt and EB-5

Can be used for a wide variety of project types: operating business, conventional real estate, community facilities



### **NMTC Program Evolution**

- > 12 award rounds; \$43.5 billion in tax credit authority
  - > Finite resource but new \$3.5 billion in allocation as of June 2015
  - Velocity of allocation deployment is very high
- Early program results
  - Investment real estate
  - Major urban areas
- Current results
  - Operating businesses/community facilities
    - > Real estate related
  - Material volumes in rural and minor urban areas
    - Importance of locally-based CDEs
  - Underserved states



## Community Outcome Policy Objectives

- For Low-Income Persons/Community Residents:
  - Job creation/retention
  - High-quality jobs
  - Access to community goods and services (e.g. education, healthcare, health food access)
  - > Sparking/furthering economic development activities
  - Finance minority-owned businesses
- Sustainability outcomes:
  - Brownfield cleanup
  - Renewable energy
  - Green buildings



7

# "Qualifying" for NMTCs vs. "OBTAINING" NMTCs

### **GENERAL QUALIFICATION CRITERIA**

- Location in a Low Income Community (LIC)
  - Median Family Income of 80% or less of Area Median Income; OR
  - Poverty rate of 20%+
- Business cannot be a "sin business"
  - Residential rental real estate (mixed use can be OK under certain circumstances)
  - Golf courses/country clubs
  - Massage parlors/hot tub or tanning facilities
  - Gambling facilities/racetracks
  - Liquor stores
  - Farming businesses
  - Raw land development for sale or lease



# "Qualifying" for NMTCs vs. "OBTAINING" NMTCs

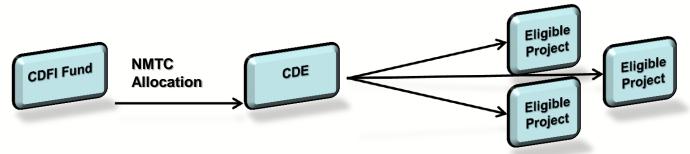
### PROGRAM COMPLIANCE QUALIFICATION CRITERIA

- Gross Income test (generally 50% generated within LICs)
- Tangible Properties test (generally 40% within LICs)
- Services Performed test (generally 40% for LICs)
- Collectibles Test
- Nonqualified Financial Property Test
- Active Trade or Business Test
- Furthering Tax Exempt Purpose Test
- Portion of Business Rule Test



## Attracting NMTC Allocation: The CDE

- Community Development Entities (CDEs)
  - Corporations or partnerships with a Primary Mission of serving low income persons/communities
  - Examples of CDEs:
    - PNC Community Partners National footprint
    - Pittsburgh Urban Initiatives Local
- Certified CDEs apply annually to CDFI Fund for allocations of NMTCs
  - Ability to receive more allocation dependent on deployment velocity and community outcomes from existing allocations.

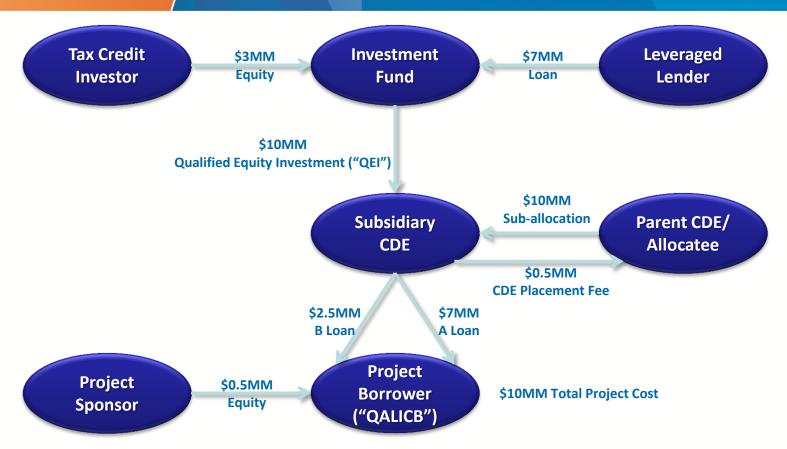




## **Well-Positioned NMTC Projects**

- Typical \$8MM to \$20MM ideal project size
- Project should be located in a qualified highly distressed, low-income census tract
  - Poverty rate > 30%
  - Median Income < 60% AMI</p>
  - Unemployment rate >1.5X national average
  - Non-Metro tracts
  - "Targeted Populations"
- Project should provide clear and substantial benefits to low-income populations.
  - Construction and permanent jobs and/or provide valuable community services
- Projects should meet a "but-for" test
- Projects with all non-NMTC financing in place
  - Leveraged Loan should sourced from lender(s) who understand NMTC structures

## **Typical NMTC Leveraged Structure**



- Investment Fund borrows about 70% of total project funding sources from "Leverage Lender" to make the full QEI
- Leverage Loan sources can include bank and/or non-bank debt, philanthropy, sponsor equity, grant funds, and a range of other sources.
- QALICB is typically an SPE of the Project Sponsor created to be borrower for the NMTC loans.



## **Key Considerations of NMTC Participants**

### CDE's Considerations

- Community
   Outcomes
   alignment with
   application?
- Can the deal close efficiently

### Investor's Considerations

- Recapture risk (redeployment)
- Corporate tax liability
- Lack of liquidity (secondary market)
- Market pricing/yields

## Project Sponsor Considerations

- Transaction costs (actual & opportunity costs)
- Exit strategy/tax consequences
- "Net Benefit"Calculations

### Leveraged Lender's Considerations

- Lending relationship is indirect
- Cannot have direct collateral
- Underwriting is challenging to understand
- Interest-only loan payments



## The NMTC Cycle

#### JANUARY-MAY

- Position Pipeline with CDE Partners
- •Close "Rollover" Deals from Previous Year

#### JULY-DECEMBER

•Close current round transactions

#### MAY/JUNE

•Annual Award Announcements for applications filed in previous September

#### **SEPTEMBER**

- •NMTC Application Due
- First group of QEI investments close

#### JUNE-SEPTEMBER

- Write following year's NMTC Allocation Application
- Begin building following year's pipeline
- Link deals with CDE Partners and execute LOIs



### **Contact Information**

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